



# A Process Model for Enhancing Digital Assistance in Knowledge-Based Maintenance

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**Abstract.** Digital transformation and evolution of integrated computational and visualisation technologies lead to new opportunities for reinforcing knowledge-based maintenance through collection, processing and provision of actionable information and recommendations for maintenance operators. Providing actionable information regarding both corrective and preventive maintenance activities at the right time may lead to reduce human failure and improve overall efficiency within maintenance processes. Selecting appropriate digital assistance systems (DAS), however, highly depends on hardware and IT infrastructure, software and interfaces as well as information provision methods such as visualization. The selection procedures can be challenging due to the wide range of services and products available on the market. In particular, underlying machine learning algorithms deployed by each product could provide certain level of intelligence and ultimately could transform diagnostic maintenance capabilities into predictive and prescriptive maintenance. This paper proposes a process-based model to facilitate the selection of suitable DAS for supporting maintenance operations in manufacturing industries. This solution is employed for a structured requirement elicitation from various application domains and ultimately mapping the requirements to existing digital assistance solutions. Using the proposed approach, a (combination of) digital assistance system is selected and linked to maintenance activities. For this purpose, we gain benefit from an in-house process modeling tool utilized for identifying and relating sequence of maintenance activities. Finally, we collect feedback through employing the selected digital assistance system to improve the quality of recommendations and to identify the strengths and weaknesses of each system in association to practical use-cases from TU Wien Pilot-Factory Industry 4.0.

**Keywords:** Maintenance, Digital Assistance Systems, Process Model, Industry 4.0.

## 1 Introduction

### 1.1 Digital Assistance in Knowledge-Based Maintenance

Maintenance is a knowledge-intensive process in which the process participants (organizations or (group of) individuals involved in the maintenance process and sub-process(es) either as internal or external stakeholders) create, (re)use, and share specialized professional knowledge, while enriching their implicit and experiential knowledge. Considering maintenance organization as a learnable unit, it encompasses the creation,

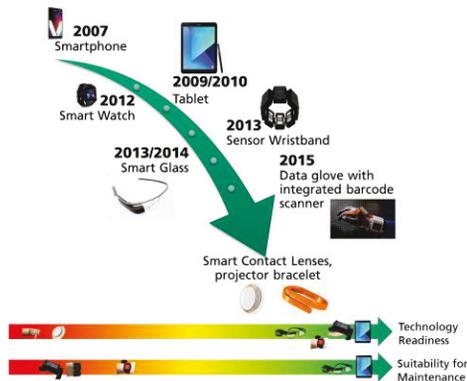
acquisition, extraction, storage, retrieval, discovery, application, review, sharing and transfer of the knowledge captured from/within maintenance processes. To this end, Knowledge-Based Maintenance (KBM) continuously supports value generation and facilitates developing and protecting maintenance collective knowledge across maintenance organization, which is enhanced by a variety of data-driven, digital technologies and artificial intelligence (AI) techniques, including advanced statistics, stochastics, real-time computing and analytics, machine learning algorithms, static rule-based or dynamic model-based analytics, and semantic modelling and representations [1],[2]. From a practical point of view, maintenance operators and engineers are frequently associated with a wide range of difficulties due to the increasing complexity of manufacturing systems, in terms of products, processes and systems, namely: i) a wide range of maintenance tasks from diagnosis to repair, ii) increasing complexity of maintenance requirements and iii) a large number of equipment types to maintain [3],[4]. Additionally, they are constantly confronted with situations in which the experiential knowledge of other employees is needed, particularly in the confrontation with new or rarely occurring tasks and circumstances. The challenge that arises with increasing complexity is a shortage of skilled workers and the time required to build up relevant experience [5].

With the digitization of the industry and the recent technological advancements of computing and visualization technologies, the opportunity to access actionable information for maintenance operators and engineers provides additional benefits. The increasing integration of ICT technologies in classical automation as well as a constantly increasing digital database enable them to capture information through a real time interaction [6], [7]. According to our experiential knowledge, almost 90% of maintenance practitioners use a notebook as a tool to obtain information for their maintenance tasks. Nevertheless, hardcopies build the second most common information source. The study participants consider the active support of the diagnosis as well as the availability of information and checklists for the respective process steps to be the most helpful measures during the service visit [8]. Digital assistance systems (DAS) can enhance human performances, depending the degree of digitization, by providing relevant information for a given specific task [9]. Maintenance operators and engineers can capture information through the used device more quickly and more precisely, while they are performing maintenance, inspection or repair tasks [10]. Recent studies show that DAS can increase maintenance practitioners' productivity by 8.5% [3]. However, the reason for selecting a device rather than another is not always trivial and relates to context of application, environmental conditions, the user and the process related requirements [11]. In order to select and make decision on an appropriate device to assist maintenance operators, organisations need to take multiple decision criteria and preferences into account [13]. Research surveys show that companies confront major challenges in implementing digital assistance solutions due to high investment costs and technological issues such as: i) choosing the right hardware, ii) development of a software and realizing a suitable visualisation method and iii) supplying adequate information to improve human performances by providing relevant information regarding both corrective and preventive maintenance [11], [12], [14]. The selection procedures can be challenging due to the wide choice of services (options) available on the market.

Considering the discussion above, this paper presents an approach to improve the maintenance efficiency through DAS using a morphological approach for the proper hardware selection combined with a process-modeling tool providing the adequate information to fulfill the needed maintenance task. The goal of the proposed process model is to systematically identify functionalities of the emerging technologies on the market and apply the functionalities to requirements in order to find appropriate assistance systems for various industrial applications. Therefore, an overview on present digital assistance solutions is given and a morphological approach for the elicitation of derived requirements on digital assistance solutions is presented.

## 1.2 Digital Assisted Maintenance (DAM)

The emergence of novel wearable technologies (in this paper referred to as a type of DAS) such as smart glasses, smart watches and tablets spurred new concepts of service support systems [9]. DAS combined with Cloud manufacturing concepts provide an opportunity to deal with the increasingly complex maintenance procedures [3], [9]. DAS create the potential to shape new working environments in which modern technology is used to assist workers in activities that are challenging in terms of their cognitive complexity [14]. Via interfaces, corresponding process data are processed and visualized by software components embedded into assistance system to support maintenance operators with relevant information, e.g. by means of head-mounted displays or portable devices. A strong focus of literature is the exploration and identification of application areas for implementing and deploying DAS [5]. To implement DAS, the service-oriented architecture approach has become established. Although innovative technologies, e.g. web services, have already been employed in industrial applications [15], [16], their usage in maintenance support has not been sufficiently well emphasized. A preliminary chronological market and literature analysis with regard to suitability and industrial applicability (i.e. technology readiness) of DAS, in particular wearable devices, is shown in Fig. 1.



**Fig. 1.** Overview of digital assistance systems on the market and their market entrance.

As a result, the four most common DAS in industrial application are: industrial tablets, smart watches, smart phones and head mounted displays [12], [17], [18], [19]. While the pros and cons of handheld devices (industrial tablets, smart watches, smart

phones) are well known and elaborated in literature, the potential of head-mounted displays are disputed. The most value-creating functionalities of head mounted displays lie in information provision, environmental identification and tracking [6]. The opportunity to access information hands free provides additional benefits. However, due to various technical limitations and challenges, such as wear comfort or poor wireless network connections, the question of usefulness in maintenance still arises.

## 2 Selection Methodology

This section explains the methodology of the developed model to select proper DAS for maintenance tasks. The proposed model builds on three integrated elements (see Fig. 2): i) Morphological Approach, ii) Application Layer and iii) Device Selection Layer.

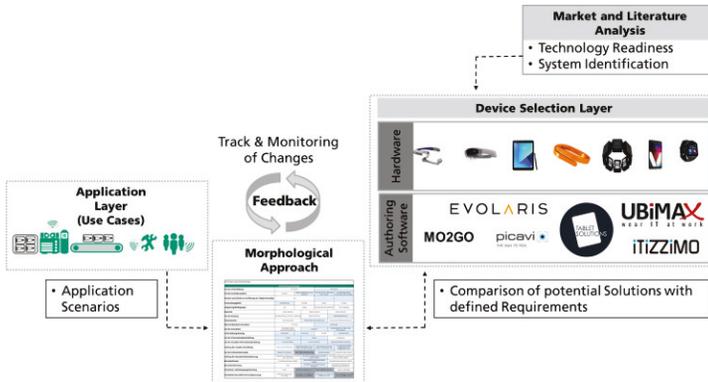


Fig. 2 3-layer model for selecting proper digital assistance systems

The first element represents a morphological box, which has been developed to facilitate and optimize the selection of suitable DAS. The second element represents the application domain. The application layer provides the individual user-specific system requirements as well as application scenarios (i.e. describing and representing maintenance activities). Subsequently, the system and hardware requirements resulting from i) the predefined parameters of the requirement morphology and ii) from the application level are evaluated and, according to their overall systemic meaning, compared with the potential technology solutions. Algorithms and correlation-analyses within this system are used to ultimately map the requirements to existing digital assistance solutions. Using the proposed approach, a (combination of) DAS is selected and linked to maintenance activities. Finally, we collect feedback through employing the selected digital assistance system to improve the quality of recommendations and to identify the strengths and weaknesses of each system in association to practical use-cases.

### 2.1 Morphological approach

In order to facilitate and optimize the selection of suitable DAS for supporting maintenance operations in manufacturing industry, a morphological approach has been developed. A Morphological Analysis (MA) represents a method for systematically structuring and analyzing a set of relationships contained in multi-dimensional, non-quantifiable problem complexes [20], [21]. MA usually consists of three steps. First,

the problem complexity is categorized into several dimensions. Second, all possible conditions (also referred to as parameters) to each dimension are identified. These parameters represent the characteristics of each dimension. Finally, a morphological matrix is developed based on the identified dimensions and their assigned condition parameters [22]. Figure 3 depicts a morphological matrix, which contains a collection of identified features that are critical to selecting an assistance system. Key features for an adequate assistance system can be categorized into three groups: i) requirements regarding the application (software): How and to what extent maintenance information is presented to maintenance operators and engineers towards increasing their performance in an affordable manner? ii) requirements regarding the information system: How and to what extent maintenance information is tailored to the application? iii) requirements regarding the hardware: which hardware should be applied for the selected case?

Requirement Morphology				
Dimensions	Parameters			
Type of support	Physically		Information	
Type of assistance systems	Stationary	Mobile installation (for example on a notebook)	Hand device (for example tablet or smart phone)	Wearable (smart glasses, smartwatch or other)
Two hands are needed to carry out the activity	No		Yes	
Application	Maintenance	Assembly	Logistics	Others
Environmental conditions	wet	dusty	fluctuating lighting conditions	noisy environment
Operator	Gloves required	Glasses required	Helmet required	
Type of use	One-time use (training, education)	Selective use	Regular use	
Data transfer	Local via cable	Wireless via private network	Wireless via public network	
Human Machine Interaction	Uni modal		Multi modal	
Type of interaction	Monological (without possibility of interaction)		Dialogical	
Support provided	Information	Instruction	Interference	Engagement Documentation
Method of providing information	Visually		Auditive	Kinesthetic
Type of Visual Information Presentation	On-Screen Display	On-Site Projection	Augmented Reality Visualization	
Scope of visual presentation	No visual information	Simple presentation (texts, images or markings)	Multimedia presentation (videos, animations, etc.)	Advanced presentation (selected drawing formats, etc.)
Type of information input	Manual (via actuator)	Verbal (via voice control)	Gesture recognition	Automatic (via sensors)
Scope of user customization	Predefined configuration with regard to input and output	Individual configuration regarding output possible	Individual configuration with regard to input and output possible	
User categories	No user groups possible	Different user groups possible		Individual configuration with regard to input and output possible
User recognition	None	User login and initialization	Automatic detection and initialization of the user	
Situation and motion detection	None	Using motion sensors	Using optical sensors	Other technology
Flexibility (with regard to reconfiguration)	Substantial adjustments necessary	Adjustments necessary (to be carried out by specialists)	Adjustments necessary (by specialist on site)	Small adaptations necessary (by the user on site)

**Fig. 3** Morphological Matrix with defined dimensions and parameters

Based on a literature review and collection of manufacturers' data, we derived and determined 20 relevant criteria to assess the digital assistance system requirements. These requirements represent the dimensions within the morphological matrix. To further systematize the requirement analysis, the requirement elements are classified below using a morphological matrix in Fig. 3. This morphological matrix contains a collection of general condition parameters of the presented requirements. Based on the individual user-specific system requirements and the application scenario, the characteristic parameters can be identified. Thereby, the requirements are highlighted in color and optional requirements are shaded in color. It should be noticed that each answer can affect more than one choice regarding the hardware, software and visualization method. For the selection of a suitable digital assistance system a decision hierarchy

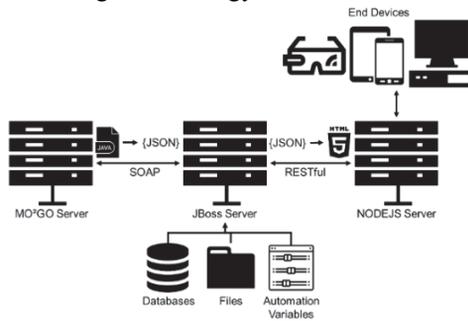
needs to be constructed [22]. The underlying algorithm is based on Analytic Hierarchy Process (AHP) and fuzzy TOPSIS method principles [22]. An AHP method was applied to calculate the criteria priority weights, while fuzzy TOPSIS is used to evaluate and select a proper (combination of) digital assistance system(s).

## 2.2 Device Selection Layer

The Device selection layer represents the technology database and includes hardware and authoring software solutions. Due to the novelty of the topic, we had access to only a few practitioners with real-life implementations of DAS, especially smart glasses in this matter. For this reason, we have decided to elicit the functionalities from systematic literature review and market analysis. Based on ISO16290 the Technology Readiness Level of the emerging technologies on the market has been rated (see Fig. 1).

## 3 Case Study: An Explanatory Process Model for DAM

To reveal the functionality of the developed process model a maintenance scenario has been developed within the TU Wien Pilot-Factory Industry 4.0. Up to now, maintenance processes on the Universal Robot (UR5 laboratory robot) have only been carried out by experts. A proper DAS should guide workers step by step through the maintenance activities on the machine. Based on the developed selection model (cf. Section 2), the use of smart glasses is recommended. The chosen underlying software tool is called MO<sup>2</sup>GO, a Process Modeling Tool developed by the Fraunhofer Institute for Production Systems and Design Technology IPK.



**Fig. 5.** Schematic software architecture for a context sensitive digital assistance system.

To model business processes, the method of integrated enterprise modeling (IEM) was developed in the 1990s at the Fraunhofer IPK [23]. The application of the IEM supports the description of business processes and their interactions with description elements of companies, such as organization, system, product or control. It is compatible with DIN EN ISO 19440 "Enterprise Integration - Constructs for Enterprise Modelling" and describes four element classes that can be related by five connection types. Table 1 shows a selection of element classes and connection types which are needed to model maintenance processes. The graphical modeling tool MO<sup>2</sup>GO[24], also developed at Fraunhofer IPK, is well suited to model the maintenance processes and forms the basis for the implementation of DAS[25]. MO<sup>2</sup>GO supports the XML (eXtensible

Markup Language) exchange format, which is suitable for exchanging data between different applications. For the process step representation in a graphical user interface (GUI) of a digital assistance system, MO<sup>2</sup>GO offers an interface to provide the XML format of the process model as a JAVA object representation. The elements and their connections are then converted to JSON format and interpreted by an application interface (API) to link resources, generate context sensitive instructions and to initialize support functions on the maintained system during the various process steps. This JSON representation is then transformed to the web-capable HTML5 format in which JAVA Script is embedded to realize human-machine-interaction.

**Table 1.** Excerpt of IEM classes and connection types used for maintenance process modeling.

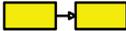
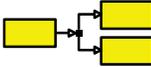
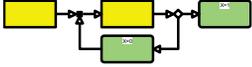
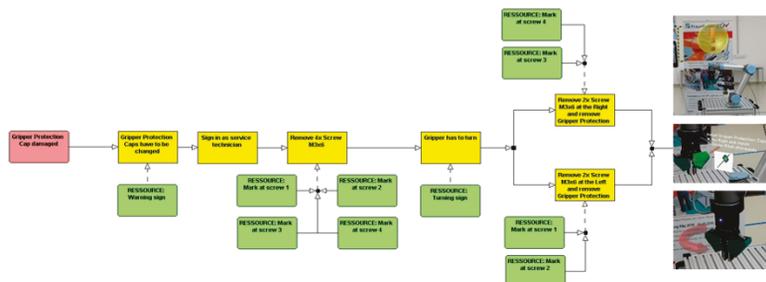
Objects and linkage types	Description
Product 	All objects that are changed by activities during a field service deployment, e. g. the product "machine tool with failure" (start condition) is changed by the activity "performing service deployment" towards the product "machine tool without failure" (final condition)
Activity 	Changes the condition of a product
Resource 	All needed objects necessary to perform an activity, e. g. web service call to invoke a test routine on the machine tool
Sequence 	Activities are performed successively
Parallel branching 	Activities are performed parallel; parallel activities have to be completed before the next activity can be started
Loop 	The activity in the loop will be performed until the condition for starting the next activity is met

Figure 6 shows a scenario for the exchange of gripper jaws.



**Fig. 6** Pictorial representation of a need for action and textual explanation of the activity combined with a pictorial representation of the tool and the object to be exchanged.

The maintenance operator is assisted by step-by-step instructions through virtual information directly on the work object. The user interface has been kept simple i.e. users

see a complete virtual model of the equipment and the needed information to fulfill the maintenance task to the right. The MO<sup>2</sup>GO model is used to provide logic and information for the augmented reality (AR) based assistance system and to guide the worker through eight process steps.

## 4 Conclusion and Outlook

The presented approach can serve as guidance for the strategic evaluation of digital assistance solutions supporting maintenance processes. Combined with the proposed process-modeling tool the assistance system can provide the needed information to improve the maintenance efficiency. Since the proposed approach is currently a prototype, it encompasses some limitations that necessitate further research. First, the underlying decision hierarchy is based on experimental knowledge of experts and has been only validated through the proposed use case. In order to improve the quality of recommendations we need to collect feedback through employing the proposed approach to further practical use-cases. Second, the key information regarding hard- and software of the DAS on the market is extracted manually. By using various web crawling and web analytic techniques, including automated text- and web-mining methods, information can be extracted from documents such as product manuals and patent documents dynamically to identify the key features of existing products and technologies.

## Acknowledgement

The authors would like to acknowledge the financial support of the European Commission provided through the H2020 project EPIC under the grant No. 739592. The TU Wien Pilot Factory Industry 4.0 has been partly funded by the public through the Austrian Research Promotion Agency (FFG) and several private industrial firms – our partners in the project.

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